



DEPARTMENT OF THE AIR FORCE
AIR FORCE OFFICE OF SPECIAL INVESTIGATIONS
ANTITERRORISM SPECIALTY TEAM



MEMORANDUM FOR: Luis Gutierrez

15 Sep 2008

FROM: AFOSI Antiterrorism Specialty Team (AST)

SUBJECT: Letter of Appreciation

Luis,

On behalf of the men and women of the AST, I would like to express my appreciation for the training you have provided to our agents through the I.S.R. Matrix System. As a unit, we have always prided ourselves on seeking out the best possible training due to the nature and high-threat environments we work in. Since 2005, you have proved over and over that your system measures up to our high standards. The I.S.R. System is truly a matrix and has given our agents the skill, confidence, and flexibility to be able to operate safely anywhere within the use-of-force spectrum no matter what type of environment.

Additionally, your expertise and ability to think outside-the-box has given our agents options and solutions for situations which range from low to high threat. Moreover, it has greatly increased the safety of our agents, particularly when the mission dictates deadly force is not an option. Moving into the future, as we continue to integrate the I.S.R. tactics and techniques, your contributions are sure to have a lasting positive effect on our organization.

Again, let me say thank you for your dedication to I.S.R., our unit, and to all the fighting men and women of the armed services.

Sincerely,

Special Agent Matthew Montgomery, SAIC
AFOSI Antiterrorism Specialty Team